



2025 ANNUAL REPORT



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LEASE LIABILITIES

The lease liabilities mostly relate to the leasing of office buildings as of December 31, 2025.

The movement in the lease liabilities is as follows:

	2025	2024
Principal recognized at 1 January	93	85
Additions	27	26
Redemptions	(14)	(12)
Foreign currency variations	10	(6)
Other	0	1
Total movements	22	9
Remaining principal at 31 December	115	93
Of which		
Current portion	17	11
Non-current portion	98	82

The movements in lease liabilities over the period mainly related to an increase due to the lease extensions and new lease office contracts, mainly arising from the new lease agreement for office spaces in India beginning in September 2025 and new lease agreements on apartments in Guyana and foreign currency translations, partially offset by regular redemptions of the existing lease contracts.

The total cash outflow for leases in 2025 was US\$17 million, which includes redemptions of principal and interest payments. Total interest paid for the period amounted to US\$5 million.

4.3.24 PROVISIONS

The movement and type of provisions during the year 2025 are summarized as follows:

Provisions (movements)

	Demobilization	Warranty	Restructuring	Employee benefits	Other	Total
Balance at 1 January 2025	112	118	1	22	313	565
Arising during the year	-	66	(0)	3	(18)	51
Unwinding of interest	5	-	-	1	5	11
Utilized	(2)	(34)	(0)	(1)	(33)	(70)
Released to profit	(53)	(40)	(0)	(1)	(16)	(111)
Other movement	-	0	(0)	1	(1)	0
Balance at 31 December 2025	61	111	0	25	249	447
of which :						
Non-current portion	54	-	-	25	52	131
Current portion	7	111	0	-	197	315

Demobilization

The provision for demobilization relates to the costs for demobilization of the vessels and floating equipment at the end of the respective operating lease periods. The obligations are valued at net present value, and a yearly basis interest is added to this provision. The recognized interest is included in the line item 'Financial expenses' of the consolidated income statement (refer to note 4.3.9 Net Financing Costs).

The decrease in the provision for demobilization mainly relates to the sale of the semi-submersible production facility *Thunder Hawk* to the client, leading to the release of the existing demobilization provision and demobilization receivable

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(refer to 4.3.16 Other Financial Assets), partially offset by the unwinding of interest accrued on the provision for *FPSO Cidade de Anchieta*.

Expected outflows within one year are US\$7 million and US\$54 million after five years.

Warranty

For most Turnkey sales, the Company gives warranties to its clients. Under the terms of the contracts, the Company undertakes to make good, by repair or replacement, defective items that become apparent within an agreed period, starting from the final acceptance by the client.

The decrease in the warranty provision resulted from the regular consumption of existing warranty provisions over the applicable warranty period, the utilization of existing warranty claims from clients partially offset by new provisions accrued on projects under construction over the period or still under warranty period and new warranty claims from clients.

As of December 31, 2025, the Company expects US\$22 million of the recognized warranty provision to be released within 12 months.

Other

Other provisions mainly relate to planned local content penalty on construction projects and include claims, regulatory fines related to operations, and onerous contracts.

The reduction in Other provisions mainly relates to the Company's progress in settling planned local content penalty obligations in relation to *FPSO Sepetiba*, *FPSO Almirante Tamandaré* and *FPSO Alexandre de Gusmão*.

4.3.25 TRADE AND OTHER PAYABLES

Trade and other payables (summary)

	<i>Notes</i>	31 December 2025	31 December 2024
Trade payables		252	237
Accruals on projects and vessels		622	608
Accruals regarding delivered orders		171	56
Other payables		137	109
Contract liability	4.3.3	343	31
Pension taxation		12	10
Taxation and social security costs		83	86
Current portion of deferred income		1	2
Other non-trade payables		85	78
Total	4.3.27	1,707	1,216

'Trade payables' increased mainly as a result of an increase in payables to suppliers for FPSOs in operation, partially offset by the divestment of the *FPSO Aseng* lease and operating entities.

'Accruals on projects and vessels' increased mainly as a result of an increase for FPSOs under construction, partially offset by the consumption of accruals related to *FPSO Alexandre de Gusmão* and *FPSO ONE GUYANA* for which construction has been finalized during the period.

The increase in 'Accruals regarding delivered orders' is mainly related to *FPSO Almirante Tamandaré*, *FPSO Alexandre de Gusmão* and *FPSO ONE GUYANA* joining the fleet during 2025.

'Other payables' mainly includes accrued liabilities arising from short-term employee benefits, such as employee bonuses and leave allowances.

For 'Contract liability' refer to note 4.3.3 Revenue where the movement in current and non-current contract liabilities is detailed.